

Business Budgeting

Unit-I Business Budgets and Budgeting : Meaning Nature, Objectives, Advantages and Limitations of Budgets and Budgets. Budget Terminology, Preparation of Budgets. Budget Co-ordination. Essentials of an Effective Budgeting.

Types of Budgets : Fixed and Flexible Budget, Finance Budget Master Budget, Sales Budget, Production Budget, Cost of Production Budget- Direct Material Budget, Direct Labour Budget and Overhead Budget, Performance Budgeting, Zero Base Budgeting.

Unit- II Business Forecasting : Meaning, Theories, Importance And Limitations Of Business Forecasting, Techniques And Tools Of Business Forecasting. Essentials Of Business Forecasting.

Unit- III Cash budgeting : Meaning, Importance and Forms of Cash Budget. Preparation of Cash Budget. Methods of preparing Cash Budget.

Budgetary control : Meaning, Characteristics, Objects and Benefits of Budgetary control ; Budgetary control v/s Standard Costing- Sales Variances, Material Variances, Labour Variances.

Unit- IV Product And Production Decision : Meaning, Product, Product Decision Areas, Use Of Alternative Production Facilities, Determination Of The Profitable Level Of Production, Utilisation Of Full Production Capacity. Starting A New Product. In Place Of Existing Product Determination Of Product Mix On The Basis Of Key Factor.

Unit- V Project Planning And Feasibility Study : Types Of Projects, Analysis Of Projects, Profitability Estimates Of Project, Feasibility- Economic Financial And Technical.

Cost Of Capital : Computation Of Cost Of Debt Fund, Preference Share Capital, Equity Share Capital, Retained Earnings And Weighted Average Cost Of Capital.

Books Recommended:

1. Gupta S.P. : Management Accounting
2. Kulshrestha N.K. : Theory And Practice Of Management Accounting
3. Man Mohan Goyal : Principles Of Management Accounting
4. अग्रवाल विजय एवं सुरोलिया : व्यवसायिक बजटन (Hindi and English editions)
5. अग्रवाल एम.आर. : व्यवसायिक बजटन